# The SAES ${ }^{\circ}$ Group 1H 2020 Consolidated Results 

saes<br>group

## Highlights

- STABLE FIRST HALF-YEAR RESULTS, DESPITE THE EXPECTED DECREASE IN 2Q, MAINLY DUE TO COVID-19
- NET CONSOLIDATED REVENUES IN THE FIRST HALF OF THE YEAR IN LINE WITH THE PREVIOUS YEAR AND STABILITY IN ALL THE OPERATING INDICATORS

| P\&L figures | 1H2020 | 1H2019 | Total difference | Difference \% |
| :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED REVENUES | 89.1 | 88.5 | 0.6 | 0.7\% |
| TOTAL REVENUES OF THE GROUP | 93.5 | 94.2 | (0.7) | -0.8\% |
| CONSOLIDATED GROSS PROFIT $\%$ on sales | $\begin{array}{r} 38.2 \\ 42.9 \% \end{array}$ | $\begin{gathered} 37.8 \\ 42.7 \% \end{gathered}$ | 0.4 | 1.1\% |
| CONSOLIDATED OPERATING INCOME \% on sales | $\begin{gathered} 11.1 \\ 12.5 \% \end{gathered}$ | $\begin{gathered} 13.4 \\ 15.2 \% \end{gathered}$ | (2.3) | -16.9\% |
| CONSOLIDATED EBITDA $\%$ on sales | $\begin{gathered} 16.5 \\ 18.5 \% \end{gathered}$ | $\begin{gathered} 18.0 \\ 20.3 \% \end{gathered}$ | (1.5) | -8.2\% |
| CONSOLIDATED INCOME (LOSS) BEFORE TAXES <br> $\%$ on sales | $\begin{gathered} 3.8 \\ 4.2 \% \end{gathered}$ | $\begin{gathered} 15.2 \\ 17.2 \% \end{gathered}$ | (11.4) | -75.2\% |
| CONSOLIDATED NET INCOME (LOSS) \% on sales | $\begin{gathered} 0.4 \\ 0.5 \% \end{gathered}$ | $\begin{gathered} 9.1 \\ 10.3 \% \end{gathered}$ | (8.7) | -95.2\% |
| Other information | Jun 30, 2020 | Dec 31, 2019 | Total difference | $\begin{gathered} \text { Difference } \\ \% \end{gathered}$ |
| CONSOLIDATED NET FINANCIAL POSITION | 95.6 | 115.3 | (19.7) | -17.1\% |
| CAPEX | 6.8 | 23.7 | (16.9) | -71.2\% |
| SECURITIES FAIR VALUE | 200.4 | 205.5 | (5.1) | -2.5\% |

## Metallurgy Division Sales

| Metallurgy Division 37.6\% | 1H 2020 | 1H2019 | Total <br> difference <br> $\%$ | Organic change \% | Exchange rate effect \% | All figures in M€, unless otherwise stated |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Security \& Defense | 9.5 | 6.4 | 49.6\% | 47.7\% | 1.9\% |  |  |  |  |  |
| Electronic Devices | 7.7 | 7.5 | 2.6\% | 1.6\% | 1.0\% |  |  |  |  |  |
| Healthcare Diagnostics | 2.8 | 2.5 | 12.3\% | 11.1\% | 1.2\% |  |  |  |  |  |
| Lamps | 1.9 | 2.3 | -14.4\% | -15.6\% | 1.2\% |  |  |  |  |  |
| Thermal Insulated Devices | 1.7 | 1.8 | -8.7\% | -11.1\% | 2.4\% |  |  |  |  |  |
| Sintered Components for Electronic Devices \& Lasers | 3.7 | 4.5 | -17.8\% | -19.8\% | 2.0\% |  |  |  |  |  |
| SMA Industrial | 6.2 | 8.2 | -24.7\% | -25.7\% | 1.0\% |  |  |  |  |  |
| Metallurgy Division | 33.5 | 33.2 | 1.0\% | -0.4\% | 1.4\% |  |  |  |  |  |
|  |  |  |  |  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
|  | curity \& Defe | ense |  |  | 3.6 | 2.7 | 3.5 | 2.9 | 4.6 | 4.9 |
|  | ctronic Devi | ices |  |  | 3.5 | 4.0 | 3.6 | 3.2 | 4.2 | 3.5 |
|  | althcare Dia | gnostics |  |  | 1.2 | 1.2 | 1.0 | 1.0 | 1.7 | 1.1 |
|  | ms |  |  |  | 1.1 | 1.2 | 1.0 | 0.8 | 1.1 | 0.9 |
|  | ermal Insula | ated Devices |  |  | 0.9 | 0.9 | 0.7 | 0.8 | 1.0 | 0.7 |
|  | tered Comp | onents for | Electronic D | evices \& Las | 的ers $\quad 2.4$ | 2.1 | 1.8 | 2.1 | 2.1 | 1.7 |
|  | A Industrial |  |  |  | 3.7 | 4.6 | 5.2 | 3.5 | 3.9 | 2.3 |
|  | tallurgy Div | vision |  |  | 16.4 | 16.8 | 16.8 | 14.4 | 18.4 | 15.1 |

$\checkmark$ Revenues organically stable ( $-0.4 \%$ )

- In the Security and Defense Business, higher sales of getter components for infrared sensors and night vision systems for defense applications
- Electronic Devices Business and Healthcare Diagnostics Business mainly favored by the recent Covid-19 crisis
- SMA Industrial Business penalized by the Covid-19 effect on the consumer electronics and automotive markets
- Sinters Components for Electronic Devices \& Lasers affected by stock adjustments
- In line with the past, Lamps Business and Thermal Insulated Devices Business in organic decline


## Vacuum Technology Division Sales

All figures in $M €$, unless otherwise stated

Vacuum Technology Division

| 6.0\% |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H2020 | 1H2019 | Total difference \% | Organic change \% | Exchange rate effect \% |
| Solutions for Vacuum Systems | 5.4 | 5.5 | -3.0\% | -4.3\% | 1.3\% |
| Vacuum Technology Division | 5.4 | 5.5 | -3.0\% | -4.3\% | 1.3\% |


|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Solutions for Vacuum Systems | 3.1 | 2.5 | 2.0 | 3.0 | 2.4 | 2.9 |
| Vacuum Technology Division | 3.1 | 2.5 | 2.0 | 3.0 | 2.4 | 2.9 |

$\checkmark$ Organic decrease ( $-4.3 \%$ ) for lower sales to research institutes and universities, due to Covid-19, partially offset by higher sales of pumps in the sectors of analytical instrumentation and of particle accelerators, less affected by the Covid-19 crisis

## Medical Division Sales


$\checkmark$ Organic decrease (-5.1\%) caused by high stock levels of an important US customer, already before the pandemic
$\checkmark$ Starting from 2Q, slowdown due to the suspension of elective surgeries, in order to concentrate the hospital resources on Covid-19

## Specialty Chemicals Division Sales

| Specialty Chemicals Division All figur |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5.6\% |  |  |  |  |  |
|  | 1H2020 | 1H 2019 | Total difference \% | Organic change \% | Exchange rate effect \% |
| Functional Dispensable Products | 5.0 | 3.5 | 45.2\% | 44.7\% | 0.5\% |
| Specialty Chemicals Division | 5.0 | 3.5 | 45.2\% | 44.7\% | 0.5\% |


|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | 0.9 | 2.5 | 5.0 | 3.9 | 1Q 2020 |
| 2Q 2020 |  |  |  |  |  |  |
| Functional Dispensable Products | 0.9 | $\mathbf{2 . 5}$ | $\mathbf{5 . 0}$ | $\mathbf{3 . 9}$ | 0.7 |  |
| Specialty Chemicals Division |  | 4.3 | $\mathbf{0 . 7}$ |  |  |  |

$\checkmark$ Strong organic growth ( $\mathbf{+ 4 4 . 7 \% \text { ) mainly driven by higher sales of advanced components for the }}$ consumer electronics market, favored by the higher penetration of the SAES product, that more than offset the contraction in the telecom market caused by the pandemic

## Advanced Packaging Division Sales

|  | 1H2020 | 1H2019 | $\qquad$ | Organic change \% | Exchange rate effect \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Advanced Coatings | 5.0 | 5.0 | 0.3\% | 0.3\% | 0.0\% |
| Advanced Packaging Division | 5.0 | 5.0 | 0.3\% | 0.3\% | 0.0\% |


|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Advanced Coatings | 2.6 | 2.4 | 2.3 | 2.7 | 2.6 | 2.4 |
| Advanced Packaging Division | 2.6 | 2.4 | 2.3 | 2.7 | 2.6 | 2.4 |

$\checkmark$ Revenues substantially stable with 1H 2019
$\checkmark$ Different mix of the product portfolio: prevalence of lacquered products intended for sustainable and compostable applications, compared to metallized ones, confirming the strategy of repositioning the offer on products with higher added value

|  | 2Q 2020 | 1Q 2020 | Total <br> difference <br> $\%$ | Organic <br> change <br> $\%$ | Exchange <br> rate effect <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Security \& Defense | 4.9 | 4.6 | $6.7 \%$ | $6.8 \%$ | $-0.1 \%$ |
| Electronic Devices | 3.5 | 4.2 | $-15.2 \%$ | $-15.1 \%$ | $-0.1 \%$ |
| Healthcare Diagnostics | 1.1 | 1.7 | $-34.7 \%$ | $-34.8 \%$ | $0.1 \%$ |
| Lamps | 0.9 | 1.1 | $-15.2 \%$ | $-15.3 \%$ | $0.1 \%$ |
| Thermal Insulated Devices | 0.7 | 1.0 | $-26.0 \%$ | $-26.3 \%$ | $0.3 \%$ |
| Sintered Components for Electronic Devices \& Lasers | 1.7 | 2.1 | $-19.9 \%$ | $-20.0 \%$ | $0.1 \%$ |
| SMA Industrial | 2.3 | 3.9 | $-39.8 \%$ | $-39.8 \%$ | $0.0 \%$ |
| Metallurgy Division | $\mathbf{1 5 . 1}$ | $\mathbf{1 8 . 4}$ | $\mathbf{- 1 7 . 8 \%}$ | $\mathbf{- 1 7 . 8 \%}$ | $\mathbf{0 . 0 \%}$ |
| Solutions for Vacuum Systems | 2.9 | 2.4 | $19.5 \%$ | $19.3 \%$ | $0.2 \%$ |
| Vacuum Technology Division | $\mathbf{2 . 9}$ | $\mathbf{2 . 4}$ | $\mathbf{1 9 . 5 \%}$ | $\mathbf{1 9 . 3 \%}$ | $\mathbf{0 . 2 \%}$ |
| Nitinol for Medical Devices | 18.6 | 21.6 | $-14.0 \%$ | $-14.1 \%$ | $0.1 \%$ |
| Medical Division | $\mathbf{1 8 . 6}$ | $\mathbf{2 1 . 6}$ | $\mathbf{- 1 4 . 0 \%}$ | $\mathbf{- 1 4 . 1 \%}$ | $\mathbf{0 . 1 \%}$ |
| Functional Dispensable Products | 0.7 | 4.3 | $-82.5 \%$ | $-82.5 \%$ | $0.0 \%$ |
| Specialty Chemicals Division | $\mathbf{0 . 7}$ | $\mathbf{4 . 3}$ | $\mathbf{- 8 2 . 5 \%}$ | $\mathbf{- 8 2 . 5 \%}$ | $\mathbf{0 . 0 \%}$ |
| Advanced Coatings | 2.4 | 2.6 | $-5.3 \%$ | $-5.3 \%$ | $0.0 \%$ |
| Advanced Packaging Division | $\mathbf{2 . 4}$ | $\mathbf{2 . 6}$ | $\mathbf{- 5 . 3 \%}$ | $\mathbf{- 5 . 3 \%}$ | $\mathbf{0 . 0 \%}$ |
| Consolidated net sales | $\mathbf{3 9 . 8}$ | $\mathbf{4 9 . 3}$ | $\mathbf{- 1 9 . 2 \%}$ | $\mathbf{- 1 9 . 3 \%}$ | $\mathbf{0 . 1 \%}$ |

$\checkmark$ Negative organic change equal to -19.3\%, against an irrelevant exchange rate effect (+0.1\%)
$\checkmark$ After 1Q 2020 with revenues showing a double-digit growth, partly favored by inventory movements also following the emergency phase, 2Q saw the gradual reabsorption of these inventory movements, in addition to the slowdown in some sectors, in particular the Medical Division, due to the postponement of elective surgeries
$\checkmark$ Industrial SMAs with advance supplies in 1Q due to precautions required by Covid-19 in the consumer electronics sector and 2Q more penalized by the pandemic

Functional Dispensable Products with 1Q characterized by advance orders to face the Covid-19 crisis and strong organic decrease in $2 Q$, also due to a temporary interruption of production for some scheduled extraordinary maintenance operations

## Total revenues of the Group

(achieved by incorporating the JVs with the proportional method instead of the equity method)

|  | $\mathbf{1 H} \mathbf{2 0 2 0}$ | 1H 2019 | Total <br> difference | Difference <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| Consolidated sales | $\mathbf{8 9 . 1}$ | $\mathbf{8 8 . 5}$ | $\mathbf{0 . 6}$ | $\mathbf{0 . 7 \%}$ |
| $50 \%$ Actuator Solutions sales | 3.9 | 5.5 | $(1.5)$ | $-28.2 \%$ |
| $49 \%$ SAES RIAL Vacuum S.r.l. sales | 0.9 | 0.6 | 0.3 | $50.2 \%$ |
| $46.73 \%$ Flexterra sales | 0.0 | 0.0 | 0.0 | $283.3 \%$ |
| Eliminations \& other adjs | $(0.4)$ | $(0.3)$ | $(0.1)$ | $29.9 \%$ |
| Total revenues of the Group | $\mathbf{9 3 . 5}$ | $\mathbf{9 4 . 2}$ | $\mathbf{( 0 . 7 )}$ | $\mathbf{- 0 . 8 \%}$ |


|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Consolidated sales | $\mathbf{4 3 . 1}$ | $\mathbf{4 5 . 4}$ | $\mathbf{4 9 . 0}$ | $\mathbf{4 4 . 9}$ | $\mathbf{4 9 . 3}$ | $\mathbf{3 9 . 8}$ |
| 50\% Actuator Solutions sales | 2.8 | 2.7 | 2.9 | 2.2 | 2.2 | 1.7 |
| $49 \%$ SAES RIAL Vacuum S.r.l. sales | 0.3 | 0.3 | 0.5 | 0.6 | 0.2 | 0.7 |
| $46.73 \%$ Flexterra sales | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Eliminations \& other adjs | $(0.2)$ | $(0.2)$ | $(0.2)$ | $(0.1)$ | $(0.2)$ | $(0.2)$ |
| Total revenues of the Group | $\mathbf{4 6 . 0}$ | $\mathbf{4 8 . 3}$ | $\mathbf{5 2 . 2}$ | $\mathbf{4 7 . 6}$ | $\mathbf{5 1 . 5}$ | $\mathbf{4 2 . 0}$ |

Total revenues of the Group substantially stable ( $-0.8 \%$ ) thanks to the substantial stability of consolidated revenues ( $+0.7 \%$ ) and to the increased revenues of the JV SAES RIAL Vacuum S.r.l. (+50.2\%)

## Consolidated Sales by Geographic Area

1H 2020 - Total 89,099
1H 2019 - Total 88,487


## saes group <br> Consolidated Sales by Invoicing Currency

1H 2020 - Total 89,099


1H 2019 - Total 88,487


## Consolidated Costs* by Currency

H1 2020 - Total 77,201


H1 2019 - Total 77,679


[^0]
## Metallurgy Division Margins

|  | 1H 2020 | 1H 2019 | Total <br> difference |
| :--- | ---: | ---: | ---: |
| NET SALES | $\mathbf{3 3 . 5}$ | $\mathbf{3 3 . 2}$ | $\mathbf{0 . 3}$ |
| GROSS PROFIT | $\mathbf{1 7 . 1}$ | $\mathbf{1 7 . 2}$ | $\mathbf{- 0 . 1}$ |
| Gross Margin | $50.9 \%$ | $51.8 \%$ |  |
| OPERATING INCOME | 11.2 | $\mathbf{1 1 . 7}$ | $\mathbf{- 0 . 5}$ |
| Operating Margin | $33.5 \%$ | $35.1 \%$ |  |
|  |  |  |  |

All figures in $M €$, unless otherwise stated

|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| NET SALES | $\mathbf{1 6 . 4}$ | $\mathbf{1 6 . 8}$ | $\mathbf{1 6 . 8}$ | $\mathbf{1 4 . 4}$ | $\mathbf{1 8 . 4}$ | $\mathbf{1 5 . 1}$ |
| GROSS PROFIT | $\mathbf{8 . 8}$ | $\mathbf{8 . 4}$ | $\mathbf{9 . 2}$ | $\mathbf{7 . 3}$ | $\mathbf{9 . 6}$ | $\mathbf{7 . 5}$ |
| Gross Margin | $53.5 \%$ | $50.1 \%$ | $54.8 \%$ | $50.5 \%$ | $52.0 \%$ | $49.6 \%$ |
| OPERATING INCOME | $\mathbf{5 . 8}$ | $\mathbf{5 . 9}$ | $\mathbf{6 . 6}$ | $\mathbf{4 . 3}$ | $\mathbf{6 . 6}$ | $\mathbf{4 . 6}$ |
| Operating Margin | $35.1 \%$ | $35.2 \%$ | $39.2 \%$ | $30.2 \%$ | $36.0 \%$ | $30.3 \%$ |

$\checkmark$ Gross profit substantially stable
$\checkmark$ Gross margin's slight decrease (from $51.8 \%$ to $50.9 \%$ ) mainly attributable to the electronic devices business, characterized by a different product mix, and to that of industrial SMAs, penalized by the Covid-19 effect on the sales in the consumer electronics and automotive sectors and by the consequent lower economies of scale
$\checkmark$ Operating income substantially stable (-3.9\%) and operating margin decreased from $35.1 \%$ to $33.5 \%$

## Vacuum Technology Division Margins

|  | $\mathbf{1 H 2 0 2 0}$ | $\mathbf{1 H} 2019$ | Total <br> difference |
| :--- | ---: | ---: | ---: |
| NET SALES | $\mathbf{5 . 4}$ | $\mathbf{5 . 5}$ | $\mathbf{- 0 . 2}$ |
| GROSS PROFIT | $\mathbf{3 . 3}$ | $\mathbf{2 . 9}$ | $\mathbf{0 . 4}$ |
| Gross Margin | $61.3 \%$ | $51.7 \%$ |  |
| OPERATING INCOME | $\mathbf{1 . 4}$ | $\mathbf{1 . 0}$ | $\mathbf{0 . 5}$ |
| Operating Margin | $26.4 \%$ | $17.3 \%$ |  |


|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 |
| :--- | ---: | ---: | ---: | ---: |
| NET SALES | 3.1 | 2.5 | 2.0 | 3.0 |
| GROSS PROFIT | $\mathbf{1 . 7}$ | $\mathbf{1 . 2}$ | $\mathbf{1 . 3}$ | $\mathbf{1 . 5}$ |
| Gross Margin | $54.2 \%$ | $48.5 \%$ | $65.6 \%$ | $48.7 \%$ |
| OPERATING INCOME | $\mathbf{0 . 7}$ | $\mathbf{0 . 2}$ | $\mathbf{0 . 5}$ | $\mathbf{0 . 3}$ |
| Operating Margin | $23.4 \%$ | $9.8 \%$ | $24.5 \%$ | $10.0 \%$ |
|  |  |  |  |  |


| 1Q 2020 | 2Q 2020 |
| ---: | ---: |
| $\mathbf{2 . 4}$ | $\mathbf{2 . 9}$ |
| 1.4 | $\mathbf{1 . 9}$ |
| $58.7 \%$ | $63.5 \%$ |
| $\mathbf{0 . 5}$ | $\mathbf{0 . 9}$ |
| $20.9 \%$ | $31.1 \%$ |

$\checkmark$ Strong increase in the gross profit (+15.1\%) mainly attributable to the difference in the gross margin (from 51.7\% to $61.3 \%$ ), in turn due to a different product mix (increased sales in the particle accelerator sector, characterized by higher margins)
$\checkmark$ Strong increase in the operating income as well (+47.9\%) and in the operating margin, from 17.3\% to 26.4\%

## Medical Division Margins

|  | 1 H 2020 | 1 H 2019 | Total <br> difference |
| :--- | ---: | ---: | ---: |
| NET SALES | 40.1 | 41.3 | -1.1 |
| GROSS PROFIT | 15.9 | 16.5 | -0.7 |
| Gross Margin | $39.5 \%$ | $40.1 \%$ |  |
| OPERATING INCOME | 11.6 | 12.0 | -0.4 |
| Operating Margin | $28.8 \%$ | $29.0 \%$ |  |

All figures in $M €$, unless otherwise stated

|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 20.1 | 21.2 | 22.8 | 20.9 | 21.6 | 18.6 |
| GROSS PROFIT | 7.5 | 9.1 | 10.0 | 9.1 | 8.0 | 7.8 |
| Gross Margin | 37.3\% | 42.7\% | 43.7\% | 43.5\% | 37.2\% | 42.1\% |
| OPERATING INCOME | 5.4 | 6.6 | 7.4 | 6.8 | 5.8 | 5.8 |
| Operating Margin | 26.7\% | 31.2\% | 32.4\% | 32.5\% | 26.8\% | 31.1\% |

Gross profit slightly decreased mainly due to the contraction in sales
$\checkmark$ Gross margin substantially stable (from $40.1 \%$ to $39.5 \%$ ) despite the manufacturing costs subsequent to the project, still underway, for the construction of a new tube department in Bethel and the related increase in indirect production costs
$\checkmark$ Operating income, as well as operating margin, in line with the previous year

## Specialty Chemicals Division Margins

|  | 1 H 2020 | 1 H 2019 | Total <br> difference |
| :--- | ---: | ---: | ---: |
|  | 5.0 | 3.5 | 1.6 |
| GROSS PROFIT | 1.4 | 0.8 | 0.6 |
| Gross Margin | $27.8 \%$ | $21.9 \%$ |  |
| OPERATING INCOME | 0.6 | 2.4 | -1.8 |
| Operating Margin | $11.0 \%$ | $68.2 \%$ |  |


|  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{0 . 9}$ | $\mathbf{2 . 5}$ | $\mathbf{5 . 0}$ | $\mathbf{3 . 9}$ | 1Q 2020 | 2Q 2020 |
|  |  |  |  |  | $\mathbf{4 . 3}$ | $\mathbf{0 . 7}$ |
| GROSS PROFIT | $\mathbf{( 0 . 1 )}$ | $\mathbf{0 . 8}$ | $\mathbf{2 . 0}$ | $\mathbf{( 0 . 0 )}$ | $\mathbf{1 . 1}$ | $\mathbf{0 . 3}$ |
| Gross Margin | $-8.8 \%$ | $33.0 \%$ | $41.0 \%$ | $-0.1 \%$ | $25.1 \%$ | $43.0 \%$ |
| OPERATING INCOME | $\mathbf{( 0 . 4 )}$ | $\mathbf{2 . 7}$ | $\mathbf{1 . 5}$ | $\mathbf{( 0 . 9 )}$ | $\mathbf{0 . 6}$ | $\mathbf{0 . 0}$ |
| Operating Margin | $-41.2 \%$ | $107.6 \%$ | $29.9 \%$ | $-23.6 \%$ | $12.9 \%$ | $0.4 \%$ |

$\checkmark$ Gross profit almost doubled (+83.9\%) thanks both to higher sales of advanced getters for the mobile phone market and the consequent saturation of the related production line, and to the different mix in the sales of dispensable organic getters
$\checkmark$ Operating income equal to $€ 0.6$ million (operating income of $€ 2.4$ million in 1 H 2019 , (including a nonrecurring capital gain from a related party equal to $€ 2.3$ million)

## Advanced Packaging Division Margins

|  |  |  |  | All figures in M€, unless otherwise stated |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H2020 | 1H2019 | Total difference |  |  | All figur | es in M€, | nless othe | rwise state |
| NET SALES | 5.0 | 5.0 | 0.0 |  |  |  |  |  |  |
| GROSS PROFIT | 0.6 | 0.5 | 0.1 |  |  |  |  |  |  |
| Gross Margin | 12.1\% | 9.2\% |  |  |  |  |  |  |  |
| OPERATING INCOME | -1.1 | (1.3) | 0.2 |  |  |  |  |  |  |
| Operating Margin | -22.4\% -25.5\% |  |  | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  | NET SALES | 2.6 | 2.4 | 2.3 | 2.7 | 2.6 | 2.4 |
|  |  |  | GROSS PROFIT | 0.3 | 0.1 | 0.1 | 0.0 | 0.2 | 0.4 |
|  |  |  | Gross Margin | 12.0\% | 6.1\% | 5.9\% | 0.2\% | 9.6\% | 14.7\% |
|  |  |  | OPERATING INCOME | (0.6) | (0.7) | (0.7) | (1.2) | (0.6) | (0.6) |
|  |  |  | Operating Margin | -23.5\% | -27.7\% | -32.7\% | -44.7\% | -22.1\% | -22.6\% |

$\checkmark$ Gross profit and gross margin slightly increased, as the effect of the consolidation of the sales of lacquered products compared to metalized ones, characterized by higher added value
$\checkmark$ Operating loss slightly decreased to $-€ 1.1$ (from $-€ 1.3$ million in 1 H 2019 )

## Not Allocated Costs


$\checkmark$ Excluding the extraordinary expenses that the Group had to incur to face with the Covid-19 pandemic (about $€ 0.3$ million), operating costs decreased by $€ 0.7$ million following the general savings on the various types of cost as a consequence of the lockdown and since 1 H 2019 was penalized by severance costs of $€ 0.3$ million
$\checkmark$ Non recurring costs for the Covid-19 donations (about €0.7 million) included in the line "Other income (expenses), net"

## Consolidated Income Statement

|  | 1H2020 | 1H2019 | Total difference | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 89.1 | 88.5 | 0.6 | 43.1 | 45.4 | 49.0 | 44.9 | 49.3 | 39.8 |
| GROSS PROFIT | 38.2 | 37.8 | 0.4 | 18.2 | 19.6 | 22.7 | 17.8 | 20.4 | 17.9 |
|  |  |  |  |  |  |  | 39.7\% | 41.3\% | 44.9\% |
| R\&D expenses | $(5.3)$ | (5.5) | 0.2 | (2.7) | (2.9) | (2.7) | (2.8) | (2.6) | (2.7) |
| Selling expenses | (5.7) | (6.3) | 0.6 | (3.1) | (3.1) | (3.2) | (3.6) | (3.0) | (2.6) |
| G\&A expenses | (15.4) | (15.0) | (0.4) | (7.7) | (7.2) | (7.3) | (7.0) | (7.3) | (8.1) |
| Total operating expenses | (26.3) | (26.8) | 0.4 | (13.5) | (13.2) | (13.2) | (13.4) | (12.9) | (13.4) |
| Other income (expenses), net | (0.8) | 2.3 | (3.1) | (0.0) | 2.4 | (0.0) | (0.5) | (0.6) | (0.2) |
| OPERATING INCOME | 11.1 | 13.4 | (2.3) | 4.6 | 8.8 | 9.5 | 3.9 | 6.8 | 4.3 |
| Operating Margin | 12.5\% | 15.2\% |  | 10.8\% | 19.3\% | 19.4\% | 8.6\% | 13.9\% | 10.8\% |
| Interest and other financial income (expenses), net | (6.3) | 3.0 | (9.3) | 1.7 | 1.4 | 2.6 | 1.0 | (10.2) | 4.0 |
| Write down of financial receivables and other financial assets | (0.2) | (0.2) | (0.0) | (0.1) | (0.0) | (0.1) | (0.1) | (0.1) | (0.1) |
| Income (loss) from equity method evalueted companies | (0.9) | (1.0) | 0.2 | (0.6) | (0.4) | (0.3) | (0.4) | (0.6) | (0.3) |
| Write down of investments accounted for using the equity method | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (1.2) | 0.0 | 0.0 |
| Foreign exchange gains (losses), net | (0.0) | (0.0) | 0.0 | 0.0 | (0.1) | 0.1 | (0.2) | 0.0 | (0.1) |
| INCOME BEFORE TAXES | 3.8 | 15.2 | (11.4) | 5.6 | 9.6 | 11.7 | 3.1 | (4.1) | 7.8 |
| Income taxes | (3.3) | (6.2) | 2.9 | (2.4) | (3.8) | (2.9) | (1.1) | (1.0) | (2.3) |
| NET INCOME from continued operations | 0.4 | 9.0 | (8.5) | 3.2 | 5.8 | 8.8 | 2.0 | (5.1) | 5.5 |
| Net Margin | 0.5\% | 10.1\% |  | 7.4\% | 12.7\% | 17.9\% | 4.4\% | -10.3\% | 13.8\% |
| Net income from discontinued operations | 0.0 | 0.2 | (0.2) | 0.0 | 0.2 | (0.0) | 0.0 | 0.0 | 0.0 |
| NET INCOME before minority interests | 0.4 | 9.1 | (8.7) | 3.2 | 6.0 | 8.7 | 2.0 | (5.1) | 5.5 |
| Net Margin | 0.5\% | 10.3\% |  | 7.4\% | 13.1\% | 17.8\% | 4.4\% | -10.3\% | 13.8\% |
| Minority interests | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| GROUP NET INCOME | 0.4 | 9.1 | (8.7) | 3.2 | 6.0 | 8.7 | 2.0 | (5.1) | 5.5 |
| Net Margin | 0.5\% | 10.3\% |  | 7.4\% | 13.1\% | 17.8\% | 4.4\% | -10.3\% | 13.8\% |

## Covid-19 One-offs

|  | 1H2020 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Covid-19 one-offs | Direct Labor | Manufacturing Overhead | R\&D expenses | SE expenses | G\&A expenses | Total |
| Personnel cost | (0.1) | (0.1) | (0.0) | (0.0) | 0.0 | (0.2) |
| Maintenance and repairs |  |  |  |  | 0.0 | 0.0 |
| Material and office material |  |  |  |  | 0.1 | 0.1 |
| Transports |  |  |  |  | 0.0 | 0.0 |
| Consultant fees |  |  |  |  | 0.1 | 0.1 |
| General services (canteen, cleaning, vigilance, etc.) |  |  |  |  | 0.0 | 0.0 |
| Training |  |  |  |  | 0.0 | 0.0 |
| Total COGS and OPEX | (0.1) | (0.1) | (0.0) | (0.0) | 0.3 | 0.1 |

(*) The amount is composed by:

- CIGO savings in the Lainate plant of the Parent Company, equal to - 55 thousands of euro;
- savings for the US governmental misures to support companies and families, equal to -167 thousands of euro;
- additional personnel costs, equal to +60 thousands of euro

| Covid-19 one-offs | 1H 2020 |
| :--- | ---: |
| Other income | 0.0 |
| Other expenses | $(0.7)$ |
| Total other income (expenses) | $(0.7)$ |

$\checkmark$ Covid-19 extraordinary expenses of $€ 0.3$ million (costs of disinfection and adaptation of accesses and spaces in order to guarantee the safety of workers, as well as health costs for prevention and consultancy and training costs)
$\checkmark$ Savings resulting from the use of the CIGO in the Lainate plant equal to $€ 0.1$ million
Reduction in labor costs of the US subsidiaries equal to $€ 0.2$ million, thanks to the support measures implemented by the US Government for businesses and families

Covid-19 donations equal to about $€ 0.7$ million included in the line "Other expenses"

## Actuator Solutions - Income Statement (50\%)

|  | (figures based on the \% of ownership held by SAES Group) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | All figures in M€, unless otherwise stated |  |  |  |  |  |
|  | 1H2020 | 1H2019 | Total difference | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| NET SALES | 3.9 | 5.5 | (1.5) | 2.8 | 2.7 | 2.9 | 2.2 | 2.2 | 1.7 |
| Cost of goods sold | (2.9) | (4.5) | 1.6 | (2.2) | (2.3) | (2.4) | (1.9) | (1.8) | (1.1) |
| GROSS PROFIT | 1.1 | 1.0 | 0.1 | 0.5 | 0.5 | 0.5 | 0.4 | 0.4 | 0.6 |
| Gross Margin | 27.3\% | 18.5\% |  | 19.9\% | 17.1\% | 17.5\% | 17.3\% | 19.2\% | 38.0\% |
| Operating expenses | (0.6) | (1.0) | 0.4 | (0.5) | (0.5) | (0.5) | (0.4) | (0.3) | (0.3) |
| Other income (expenses), net | 0.1 | (0.2) | 0.3 | 0.0 | (0.2) | 0.0 | (0.0) | 0.0 | 0.1 |
| OPERATING INCOME | 0.5 | (0.2) | 0.7 | 0.0 | (0.2) | (0.0) | (0.0) | 0.1 | 0.4 |
| Operating Margin | 13.0\% | -3.7\% |  | 1.3\% | -8.7\% | -0.5\% | -0.2\% | 5.5\% | 23.0\% |
| Interest and other financial income (expenses), net | (0.2) | (0.1) | (0.0) | (0.1) | (0.1) | (0.1) | (0.1) | (0.0) | (0.1) |
| Foreign exchange gains (losses), net | (0.0) | (0.0) |  | 0.0 | (0.0) | 0.0 | (0.0) | (0.1) | 0.1 |
| INCOME BEFORE TAXES | 0.4 | (0.4) | 0.7 | (0.0) | (0.4) | (0.1) | (0.1) | 0.0 | 0.3 |
| Income Taxes | 0.0 | (0.0) | 0.0 | (0.0) | 0.0 | 0.0 | (0.8) | 0.0 | 0.0 |
| NET INCOME (LOSS) | 0.4 | (0.4) | 0.7 | (0.0) | (0.3) | (0.1) | (1.0) | 0.0 | 0.3 |

$\checkmark$ Net sales down by -28.2\%: the slowdown in the automotive market, begun in 2019, worsened in 1 H 2020 due to the Covid-19
$\checkmark$ Opportunity from Covid-19 in the medical sector: thanks to a contract for development, assembly and sale of devices for Covid-19 rapid diagnostic tests, revenues for a total value of $€ 1$ million in 1H 2020

Positive net result in 1H 2020: despite the decrease in sales, the operating margin significantly improved, thanks to the proceeds from third party engineering contracts characterized by higher margins and the reduction in operating expenses due to the liquidation of the two Asian subsidiaries

## SAES RIAL Vacuum - Income Statement (49\%)

(figures based on the \% of ownership held by SAES Group)

|  | 1H2020 | 1H2019 | Total difference | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 0.9 | 0.6 | 0.3 | 0.3 | 0.3 | 0.5 | 0.6 | 0.2 | 0.7 |
| Cost of goods sold | (0.7) | (0.5) | (0.2) | (0.2) | (0.2) | (0.2) | (0.5) | (0.2) | (0.5) |
| GROSS PROFIT | 0.2 | 0.1 | 0.1 | 0.0 | 0.1 | 0.3 | 0.1 | (0.0) | 0.2 |
| Gross Margin | 17.6\% | 17.6\% |  | 16.9\% | 18.4\% | 56.8\% | 10.3\% | -27.8\% | 29.2\% |
| Operating expenses | (0.1) | (0.1) | (0.0) | (0.0) | (0.0) | (0.1) | (0.1) | (0.1) | (0.1) |
| Other income (expenses), net | 0.0 | 0.0 | (0.0) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| OPERATING INCOME | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.3 | 0.0 | (0.1) | 0.1 |
| Operating Margin | 4.3\% | 4.5\% |  | 0.7\% | 8.0\% | 46.1\% | 2.2\% | -59.7\% | 20.5\% |
| Interest and other financial income (expenses), net | (0.0) | (0.0) | 0.0 | (0.0) | (0.0) | (0.0) | (0.0) | (0) | (0) |
| Foreign exchange gains (losses), net | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0 | 0 |
| INCOME BEFORE TAXES | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | 0.2 | 0.0 | (0) | 0 |
| Income Taxes | (0.0) | (0.0) | (0.0) | 0.0 | (0.0) | (0.1) | (0.0) | 0 | (0) |
| NET INCOME (LOSS) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.2 | 0.0 | (0) | 0 |

$\checkmark$ Net sales up by $50.3 \%$ : after a first quarter heavily penalized by the delay of some large research projects, also due to the Covid-19 pandemic, in recent months the turnover has increased, returning to the progressive levels initially planned
$\checkmark$ Thanks to this increase in revenues, gross margin and operating margin in line with 1H 2019
$\checkmark$ Slight net income (+€48 thousand) in 1H 2020

## Flexterra - Income Statement (46.73\%)

(figures based on the \% of ownership held by SAES Group)
All figures in $M €$, unless otherwise stated

|  | 1H2020 | 1H2019 | Total difference | 1Q 2019 | 2Q 2019 | 3Q 2019 | 4Q 2019 | 1Q 2020 | 2Q 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Cost of goods sold | (0.0) | (0.0) | (0.0) | 0.0 | (0.0) | 0.0 | 0.0 | (0.0) | (0.0) |
| GROSS PROFIT | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Gross Margin | n.s. | n.s. |  | n.s. | n.s. | n.s. | n.s. | n.s. | n.s. |
| Operating expenses | (1.0) | (1.1) | 0.1 | (0.5) | (0.5) | (0.5) | (0.5) | (0.5) | (0.5) |
| Other income (expenses), net | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | 0.0 | 0.0 |
| OPERATING INCOME | (1.0) | (1.1) | 0.1 | (0.5) | (0.5) | (0.5) | (0.5) | (0.5) | (0.5) |
| Operating Margin | n.s. | n.s. |  | n.s. | n.s. | n.s. | n.s. | n.s. | n.s. |
| Interest and other financial income (expenses), net | (0.0) | 0.0 | (0.0) | 0.0 | 0.0 | 0.0 | (0.0) | (0) | (0) |
| Foreign exchange gains (losses), net | 0.0 | (0.0) |  | (0.0) | (0.0) | 0.0 | 0.1 | (0) | 0 |
| INCOME BEFORE TAXES | (1.0) | (1.1) | 0.1 | (0.5) | (0.5) | (0.5) | (0.5) | (1) | (0) |
| Income Taxes | 0.0 | 0.0 | (0.0) | (0.1) | 0.1 | 0.0 | 0.0 | 0 | 0 |
| NET INCOME (LOSS) | (0.9) | (1.1) | 0.1 | (0.6) | (0.4) | (0.5) | (0.5) | (1) | (0) |

$\checkmark$ Net loss equal to $-€ 2$ million ( $-€ 2.3$ million in 1H 2019): mainly, costs for personnel employed in research activities and in general and administrative activities, consultancy fees, costs related to the management of patents and amortization of intangible assets, including intellectual property
$\checkmark$ Although with longer time than initially estimated, also due to the Covid-19 crisis, the start of the production and sale activities expected at the end of the year

## Total Income Statement of the Group

(achieved by incorporating the JV s with the proportional method instead of the equity method)

All figures in $M €$, unless otherwise stated


## Net Financial Position

|  | $\begin{gathered} \text { Jun 30, } \\ 2020 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Mar 31, } \\ 2020 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Dec 31, } \\ 2019 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 31.2 | 46.0 | 48.6 |
| Current financial assets | 70.1 | 67.8 | 70.8 |
| Current financial liabilities | (35.8) | (36.7) | (35.4) |
| Current net financial position | 65.6 | 77.0 | 84.0 |
| Non current financial assets | 130.3 | 128.2 | 134.7 |
| Non current financial liabilities | (100.2) | (102.4) | (103.4) |
| Non current financial position | 30.1 | 25.8 | 31.3 |
| NET FINANCIAL POSITION | 95.6 | 102.8 | 115.3 |

$\checkmark$ Compared to the end of March, worsening, despite the partial recovery of the securities fair value (+€3.8 million), mainly as a consequence of the dividends payment at the end of April 2020 ( -9.2 million)
$\checkmark$ Compared to the December 31, 2019, decrease mainly due to the write-down of securities ( -6.5 million), to the investments in tangible and intangible assets ( -6.9 million), as well as the payment of dividends (- $€ 9.2$ million)
$\checkmark$ In 1H 2020, self-financing mostly absorbed by the increase in net working capital (stock increase mainly in the Nitinol sector and in the security and defense sector + reduction in trade payables of the Parent Company and of Memry Corporation)

## Cash Flows

All figures in M€, unless otherwise stated

|  | 1H2020 | 1H2019 |
| :---: | :---: | :---: |
| Net income (loss) from continued operations | 0.4 | 9.0 |
| Net income (loss) from discontinued operations | 0.0 | 0.2 |
| Current income taxes | 2.9 | 4.6 |
| Change in deferred income taxes | 0.4 | 1.6 |
| Depreciation, amortization and write down of non current assets | 5.3 | 4.6 |
| Interests and other financial income, net | 7.3 | (1.8) |
| Other non-monetary costs | (0.8) | (3.0) |
|  | 15.7 | 15.1 |
| Change in operating assets and liabilities | (11.0) | (7.0) |
| Payments of termination indemnities and similar obligations | (0.3) | (0.2) |
| Financial income received, net of payment of interests | (0.4) | (0.1) |
| Payment of income taxes | (1.1) | (5.5) |
| Net cash flows from operating activities | 2.8 | 2.3 |
| Purchase of tangible and intangible assets, net of proceeds from sales | (6.9) | (8.7) |
| Adjustment on consideration for the purification business disposal | 0.0 | (0.4) |
| Purchase of securities, net of disinvestments | (1.4) | (100.5) |
| Income from securities, net of commissions | 1.2 | 0.9 |
| Advances for the purchase of invesments | 0.0 | (1.1) |
| Net cash flows from investing activities | (7.2) | (109.7) |
| Proceeds from debts, net of repayments | (2.0) | 89.5 |
| Interests on financing receivables from related parties | 0.0 | 0.0 |
| Dividends payment | (9.2) | (16.6) |
| Interests and other expenses paid on loans | (0.6) | (0.1) |
| Repayment of financial liabilities for leased assets (interests included) | (1.1) | (0.7) |
| Treasury shares | 0.0 | (93.4) |
| Other financial liabilities/assets | 0.0 | 0.0 |
| Net cash flows from financing activities | (12.9) | (21.2) |
| Effect of exchange rate differences | 0.0 | 0.2 |
| TOTAL CASH FLOWS | (17.3) | (128.5) |

## Business Outlook

$>$ A gradual recovery of the medical market is expected towards the end of the year
$\Rightarrow$ A slower recovery is expected in the SMA Industrial sector
>Particular attention to the trend of the euro-dollar exchange rate
>For the remainder of the year, two quarters similar to each other and in line with 2Q 2020 are expected, at average exchange rates equivalent to those of the first half

## Disclaimer and Attestation

This presentation contains forward-looking statements which are based upon current expectations and involve a number of risks and uncertainties. There are a number of important factors that could cause actual results to differ materially from those expressed in any forwardlooking statements made by the Company. These factors include the Company's ability to introduce new products at planned costs and on planned schedules, the Company's ability to maintain key client relationships and the environments of the various economies in the countries the Company conducts business. The Company cautions that the foregoing list of important factors is not exclusive. The Company undertakes no obligation to publicly release the result of any revision to these forward-looking statements which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

The Officer Responsible for the preparation of corporate financial reports of SAES Getters S.p.A. certifies that, in accordance with the second subsection of article 154-bis, part IV, title III, second paragraph, section V-bis, of Legislative Decree February 24, 1998, no. 58, the financial information included in the present document corresponds to book of account and book-keeping entries.
The Officer Responsible for the preparation of corporate financial reports
Giulio Canale

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# Thanks for your attention 

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[^0]:    * COGS and OPEX

